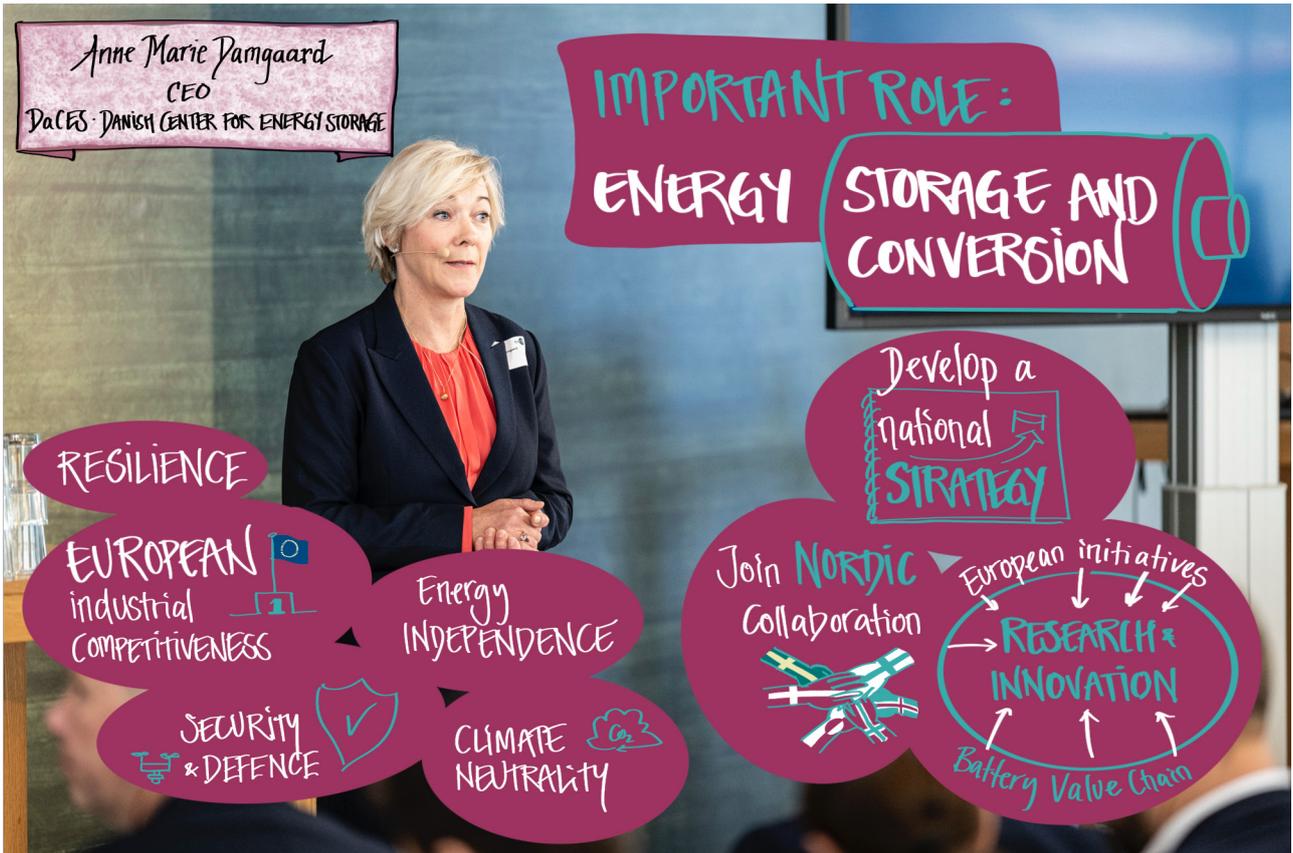


DaCES High Level Summit on Energy Storage: A National Strategy for Batteries



The Opera House, Copenhagen, Denmark.
November 5, 2025

Supported by the Novo Nordisk Foundation



Welcome by Anne Marie Damgaard, CEO, DaCES



Graphic recording by Anna Munck Laybourn, Graphic Facilitator, Brain2Business

SETTING THE STAGE

WELCOME!

Extremely thrilled!

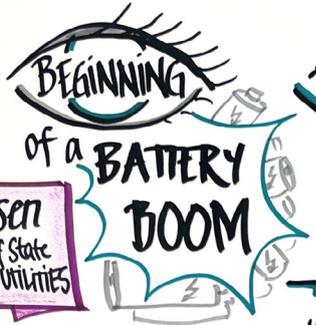
Closer Collaboration



CEO Anne Marie Damgaard



Lars Frelle Petersen
Permanent Secretary of State
MINISTRY OF CLIMATE, ENERGY & UTILITIES

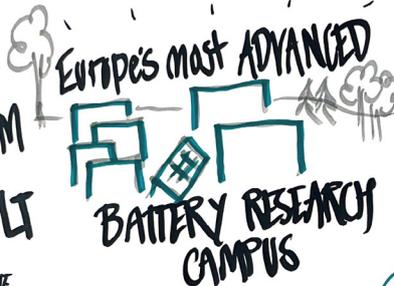


PARTNERSHIPS

STORAGE
will change the landscape



LEGACY FROM NORTH VOLT



NEED: PUBLIC INCENTIVES



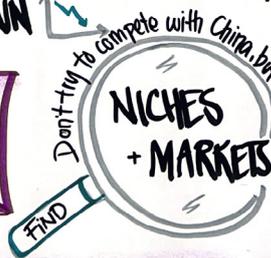
Peter Alberius
Key Account Manager, RISE



WE NEED TO HAVE THIS TECHNOLOGY IN EUROPE



Christin-Marie Boudgoust
Chief Commercial Officer
MORROW BATTERIES



Moderator
IDA EBBENSGAARD



HIGH LEVEL SUMMIT ON ENERGY STORAGE
A NATIONAL STRATEGY FOR BATTERIES

Session 1: Setting the Stage

Opening speech
EU's Three Megachallenges Critical Infrastructure and Resilience, Climate Crises, Supply Chain
Lars Frelle-Petersen

Keynote 1:
Lessons Learned - From Mishaps to Milestones: Legacy from NorthVolt
Peter Alberius

Keynote 2:
The Quiet Revolution: Morrow paves the way
Christin-Marie Boudgoust

o Anne Marie Damgaard

SHAPING THE FUTURE

WH



Anders Christian Solbjerg Jensen
Business Manager
GREEN ENERGY SYSTEMS, DTU

LEARN FROM AMERICA



DECIDE TO BUILD THE NETWORKS NEEDED

DO: FROM VENTURE CAPITAL

ACADEMIC RESEARCH

TIME MONEY COLLABORATION

IMPLEMENTING INDUSTRY

START UPS SCALING UP



Julia Kirch Kirkegaard
Professor
DTU MANAGEMENT

LEARN FAST FAIL FAST

LET'S MOVE ON

INDIGENOUS INNOVATION

NEEDS RESEARCH

1. LAUNCH
2. TEST
3. IMPROVE

DO: HOLISTIC STRATEGIC PLANNING

LONG TERM

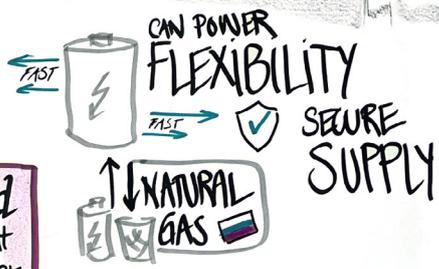
DO: MUST R&D

DO: NICHE

BUILD TRUST



Martin Dam Wied
Head of Department
GREEN POWER DENMARK



DO: REGULATORY CLARITY

DO: SHARE

STORAGE

SUPPORTED BY **novo nordic foundation**

Session 2: Shaping the Future

Keynote 1:
Technology Outlook Batteries in a Circular Economy
Anders Christian Solbjerg Jensen

Keynote 2:
Investments in Critical Infrastructure the Chinese Way Failures are Stepping Stones to Success
Julia Kirch Kirkegaard

Keynote 3:
Batteries: Powering Flexibility in the Energy System
Martin Dam Wied

WHY A BATTERY STRATEGY



novo nordisk foundation

GRAPHIC RECORDING BY
BRAIN2BUSINESS

Session 3: Why A Battery Strategy?

Keynote 1:
Industrial Integration of Batteries in Energy Systems
Knud Erik Andersen

Keynote 2:
Why a National Battery Strategy for Denmark, Nordic & EU Strategies on Batteries, Minerals & Recycling
Patrik Johansson

Panel Discussion:
Strategies and Priorities
Patrik Johansson, Tejs Vegge, Dorte Ravnsbæk and Jonathan Højberg

FLOW CHARGE

FROM MINERALS TO MARKET

Jakob Kløve Keiding
 Chief Consultant, GEUS
 Head, D-MIC
 Danish Mineral Intelligence Center

IT ALL STARTS WITH A ROCK
 DRIVES SURGE (RAW MATERIALS)

ULEFOSS
 We're a MINING CITY WITHOUT A MINE
Alf Reistad
 CEO, RARE EARTH NORWAY

TODAY, NO MINING FOR RARE EARTHS IN EUROPE!

RECYCLING
 YES, BUT...
 TRACEABILITY

ICRMA
 STRATEGIC PARTNERSHIPS
 GRL/NO/SE/FIN
 WIDE VARIETY OF CRITICAL MINERALS

REE
 USING OLD MINES
 KINDER-EGG
 HIGH MARKET RISK
 MARKET TRANSPARENCY
 SUSTAINABLE PRICES
 LEVEL PLAYING FIELD
 LACK OF FIRST TRACK PERMIT

Dr. Julian Zahnow
 Research Associate
 FRAUNHOFER FFB

GIGA-FACTORY RESEARCH SCALE
 (LITH + CAM)
 CLOSED DOOR

Liviu Stirbat
 head of Unit
 EC, DG RESEARCH + INNOVATION

AMBITIONS TO USE AI
 NEW HORIZON EUROPE
 DOUBLING

HOLISTIC VIEW OF RECYCLING
 SCRAP RATES 96% / 10%
 EXPENSIVE
 DRASTICALLY DEVELOPED MARKET
 3 YEARS ???
 KNOWLEDGE GAP
 THERE IS STILL TIME

PLEASE LOOK AT THE NEW STRATEGY
 AI IN SCIENCE + RESEARCH
 II: COMPETITIVENESS & SOCIETY
 USE AI!
 RESEARCH JOURNALS
 SAFE + TRUSTWORTHY

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 - A NATIONAL STRATEGY FOR BATTERIES

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Session 4: Flow Charge from Minerals to Market

Keynote 1:
 Minerals and Mining in Greenland and The Nordics – The Future of Battery Raw Materials
 Jakob Kløve Keiding

Keynote 2:
 Barriers for Mineral Mining in Europe
 Alf Reistad

Keynote 3:
 Research & Innovation: From Recycling to Next-Gen Production “We Develop Next Generation Batteries”
 Dr. Julian Zahnow

Keynote 4:
 EU Ambitions for the use of AI in science, including materials
 Liviu Stirbat

UNITED WE STAND



DACES HIGH LEVEL SUMMIT ON ENERGY STORAGE
-A NATIONAL STRATEGY FOR BATTERIES

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GRAPHIC RECORDING
BRAIN2BUSINESS

Session 5: United We Stand

Keynote 1:

International Battery Organisations
Why participate in International Battery Organisations?
Dr Fabrice Stassin

Closing Debate:

Shaping Denmark's Battery Future - National Strategy in a European Context
Dr. Henrik Andersen, Dr. Philipp Alexander Ostrowicz, Dr. Erik Schaltz, Dr. Fabrice Stassin and Anders Hjarne Jørgensen

Next Steps

Anne Marie Damgaard